



The Regional Municipality of Durham

COUNCIL INFORMATION PACKAGE

August 26, 2016

Information Reports

- [2016-INFO-9](#) Commissioner of Corporate Services – re: Integrity Commissioner and Code of Conduct, Bill 8 – *Public Sector and MPP Accountability and Transparency Act, 2014*
- [2016-INFO-10](#) Commissioner of Social Services – re: Resident to Resident Assault and Aggression and Involvement of Durham Regional Police Services

Early Release Reports

There are no early release reports.

Staff Correspondence

1. [Memorandum from Leigh Fleury, Legislative Officer](#), advising that Ontario Regulation 293/16 regarding the change in Regional Council Composition has been made.

Durham Municipalities Correspondence

1. [Township of Brock](#) – Resolution passed at their Council meeting held on August 8, 2016, endorsing the resolutions of the Township of Scugog and the City of Markham with respect to a ban on door-to-door sales activities

Other Municipalities Correspondence/Resolutions

1. [Town of Lakeshore](#) – emailing resolution passed at their Council meeting held on June 14, 2016, regarding debt incurred from the 2015 Pam AM and Parapan AM Games
2. [Township of Carlow/Mayo](#) – writing to the Honourable Steven Del Duca, Minister of Transportation, requesting his support regarding Bill 171, Highway Traffic Amendment Act (Waste Collection Vehicles and Snow Plows), 2016

Miscellaneous Correspondence

1. [Canadian Council for Public-Private Partnerships \(CCPPP\)](#) emailing registration details for the 24th Annual CCPPP National Conference – "Innovating our Future" and "P3 Fundamentals – One-Day Conference on the Basics of Public-Private Partnerships"

Advisory Committee Minutes

There are no Advisory Committee Minutes.

Action Items from Council

Members of Council – Please advise the Regional Clerk at clerks@durham.ca by 9:00 AM on the Monday prior to the next regular Committee of the Whole meeting, if you wish to add an item from this CIP to the Committee of the Whole agenda.



The Regional Municipality of Durham Information Report

From: Commissioner of Corporate Services
Report: #2016-INFO-9
Date: August 17, 2016

Subject: Integrity Commissioner and Code of Conduct

Bill 8 – Public Sector and MPP Accountability and Transparency Act, 2014

Recommendation:

Receive for information.

Report:

1. Purpose

- 1.1 This report is to update Regional Council on Regional staff efforts and activities related to the procurement and hiring of an Integrity Commissioner for the Region of Durham.

2. Background

- 2.1 The *Municipal Statute Law Amendment Act, 2006* amended the *Municipal Act, 2001*, effective January 1, 2007, to add a new Part entitled Accountability and Transparency.
- 2.2 Regional staff initially reported to Regional Council on Bill 8 in Commissioner's Report #2015-A-26, dated June 24, 2015.
- 2.3 In response to the report on Bill 8, Regional Council had given direction at the June 24th, 2015 meeting, to provide an update with respect to Bill 8, Public Sector and MPP Accountability and Transparency Act, 2014 ("Bill 8") which included amendments to the Ombudsman Act, Municipal Freedom of Information and Protection of Privacy Act ("MFIPPA"), and the Excellent Care for All Act, 2010.
- 2.4 Staff were then directed to investigate and report back to Council on:

"the feasibility of appointing a municipal ombudsman to conduct investigations with respect to administrative acts of the Region, including options for appointment jointly with other municipalities" and

“the establishment of a code of conduct for Regional Council and the appointment of an integrity commissioner to administer the code of conduct and conduct inquiries.”

- 2.5 On December 16, 2015, Regional Council received Report #2015-A-40 which approved the Region to pursue an RFP to hire an Integrity Commissioner and the report also had a draft proposal for a “Code of Conduct for Members of Council.”
- 2.6 A further update report, Report #2016-A-20 was received for information at Regional Council on June 21, 2016.
- 2.7 This information report is meant to further update Council on the procurement process and RFP for the Regional Integrity Commissioner.

3. Integrity Commissioner Request For Proposals

- 3.1 The Integrity Commissioner RFP was posted on May 30, 2016 and closed on June 21, 2016.
- 3.2 Three Proposals were publically received from prospective Respondents. Following a thorough review and full consideration, all submissions were deemed non-compliant and could not be accepted.
- 3.3 As the Region did not receive any compliant submissions in response to this RFP call, all those who did submit were advised of the Region’s intention to re-release the RFP in the near future, at which time these firms will be contacted to provide the opportunity to submit a new Proposal.
- 3.4 The document is expected to be reissued in the fall of 2016. Upon closing Proposals received will then be evaluated per the Terms and Conditions of the document.
- 3.5 At this point Regional staff are of the belief that they will be able to report back with a recommendation for contract award, within the next two Committee of the Whole and Regional Council cycles, but certainly before the end of the year.

4. Conclusion

- 4.1 That this information report is an update on the hiring of an Integrity Commissioner for the Region of Durham.

Respectfully submitted,

Original signed by

Matthew L. Gaskell
Commissioner of Corporate Services



The Regional Municipality of Durham Information Report

From: Commissioner of Social Services
Report: #2016-INFO-10
Date: August 26, 2016

Subject:

Resident to Resident Assault and Aggression and Involvement of Durham Regional Police Services

Recommendation:

Receive for information

Report:

1. Purpose

- 1.1 The purpose of the report is to inform Committee of the Whole regarding the calls to Durham Regional Police Services (DRPS) from the Region of Durham's four (4) Long-Term Care (LTC) homes involving resident assault or aggression.

2. Background

- 2.1 Ontario's population of seniors is increasing, with the number of seniors expected to more than double by 2036. In 2011, 747,000 Canadians were living with Alzheimer's Dementia. By 2031, if nothing changes this number will likely increase to 1.4million.¹
- 2.2 Most LTC residents (97.4%) have multiple chronic conditions such as diabetes, hypertension, heart disease and more than 60% have some form of major neurocognitive disorder. Ninety percent of residents affected by dementia will experience Behavioural and Psychological Symptoms of Dementia (BPSD) severe enough to be labelled as a problem during the course of their illness. Almost half of all residents in LTC demonstrate some degree of aggressive behaviour and 1 in 5 residents demonstrate "severe" aggressive behaviour.²

1 Alzheimer's Society, "A new way of looking at the impact of dementia in Canada",2012.

2 Ontario Shores Centre for Mental Health Sciences Forensic Geriatric Day, "Faces of Long-Term Care in Ontario", April 29, 2016.

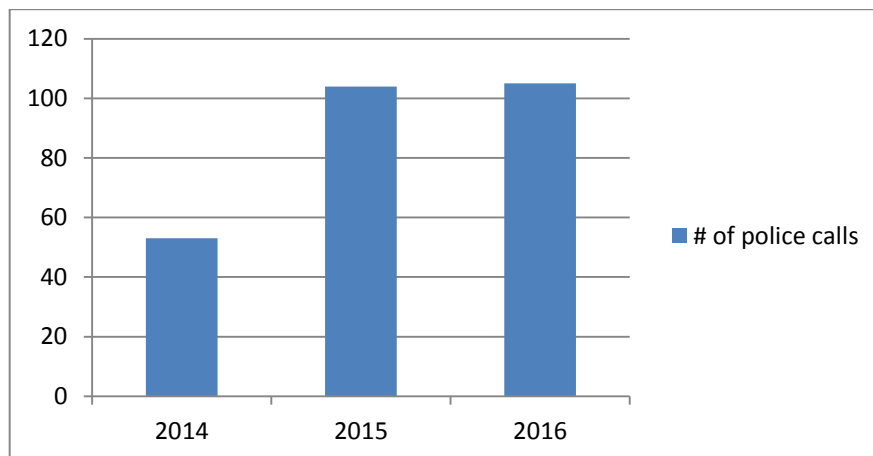
- 2.3 The Long Term Care Homes Act, 2007 (LTCH Act) governs the operations of all LTCHs in Ontario. In accordance with Regulation 98 of the LTCH Act, 2007 – O. Reg 79/10, “Every licensee of a long-term care home shall ensure that the appropriate police force is immediately notified of any alleged, suspected or witnessed incident of abuse or neglect of a resident that the licensee suspects may constitute a criminal offence.”

3. Calls to DRPS from LTC Homes Regarding Resident-to-Resident Assault

- 3.1 The following table provide information on the number calls to DRPS from LTC Homes in Durham Region regarding resident-to-resident assault. The Region operates 30% of the total number of beds in Durham Region and accounts for approximately 35% of calls to DRPS.

	2014 Regional Homes	2014 All Homes in Durham Region	2015 Regional Homes	2015 All Homes in Durham Region	January to July 2016 Regional Homes	January to July 2016 All Homes in Durham Region
Number of Homes	4	19	4	19	4	19
Number of Beds	847	2780	847	2780	847	2780
Total Calls to DRPS	14	53	37	104	26	61
Calls per 100 beds	1.7	1.9	4.4	3.7	3.1	2.2

- 3.2 The following graph highlights the total number of calls to DRPS in 2014 and 2015 and a projection of the total number of calls for 2016 based on January to July data.



- 3.3 The majority of these assaults were level 1 or common assaults, the least serious form of assault including behaviours such as slapping, pushing, punching and face-to-face threats.
- 3.4 In 2014, the MOHLTC clarified that a physical assault directed at a resident by an incapable resident that results in harm or risk of harm must be reported to police. Prior to the clarification, many homes did not report assaults committed by incapable residents. This is the primary reason for the increase in calls in subsequent years.
- 3.5 In almost all cases involving the Region's four (4) LTC Homes, DRPS was notified on the non-emergency line. The officer took the report and may have attended at the home to interview those involved with no further action taken by DRPS. In very rare situations, charges were laid and the resident was removed and subsequently discharged from the home.
- 3.6 Finally, there were occasions when the Region of Durham homes notified DRPS of incidents when notification was not required under the LTCH Act. This was done because of inconsistent interpretation of the Act by MOHLTC Compliance Inspectors which lead to citations for non-compliance and the decision to err on the side of notifying DRPS under a more broad interpretation of the Act.

4. How the Region's LTC Homes Support Residents Exhibiting Significant Behaviours and or Responsive Behaviours

- 4.1 Behavioural Supports Ontario (BSO)
- a. BSO is a program to enhance services for older adults with complex responsive behaviours associated with dementia, mental health, addictions and other neurological disorders. BSO staff work with residents who are exhibiting responsive behaviours such as agitation, aggression, wandering or calling out to identify possible triggers and develop personalized interventions. The effectiveness of interventions is evaluated on an ongoing basis and adjustments are made as required. BSO teams from across the

Central East Local Health Integration System (CE-LHIN) meet regularly to share strategies and ideas.

- b. It is important to note that some residents with severely aggressive behaviours are not exhibiting responsive behaviours but rather, dangerous and possibly predatory behaviours. These residents pose a significant risk to the safety of other residents and staff and require intensive monitoring.

4.2 Consultation with Experts and Referral for Assessment

- a. Ontario Shores Centre for Mental Health Sciences (OS) provides our homes with access to Psychogeriatric Resource Consultants, Geriatric and Neuropsychiatric Nurses, Visiting Psychiatrist and Behavioural Therapists for on-site consultation and possible recommendation for a transfer to OS for more intensive monitoring. There are limited resources and often there is a wait for in-patient assessment.

4.3 Staff Training and Education

- a. All care staff attend mandatory annual training on dementia and responsive behaviours. Staff also receive training in a variety of behavioural management techniques such as Gentle Persuasive Approaches, Montessori techniques, U-First and PIECES training. Our Homes have a close relationship with the Alzheimer's Society and OS and take advantage of training and educational opportunities throughout the year.

4.4 Seniors' Safety Advisor

- a. The Social Services Department employs a Seniors' Safety Advisor who provides advice and support to all homes in Durham Region in partnership with the DRPS Senior Safety Unit on the management of resident aggression and prevention of abuse.

5. Conclusion

- 5.1 The number of individuals in LTC and in the community at large with dementia is on the rise and will continue to rise in the foreseeable future. Under the current legislation, LTC Homes must notify police of any alleged, suspected or witnessed incident of abuse or neglect of a resident that the home suspects may constitute a criminal offence. Many of these assaults are typically minor in nature between two cognitively impaired residents. There are however, some LTC residents who are severely aggressive either due to mental health impairment or cognitive impairment or both, and place other residents and staff at risk of serious harm.
- 5.2 While the Region's four (4) LTC Homes implement a variety of strategies to enhance the safety of all residents, systemic solutions need to be developed to address the care needs of those individuals who place other residents and staff at risk of serious harm.

Respectfully submitted,

Original signed by

Dr. Hugh Drouin
Commissioner of Social Services



Interoffice Memorandum

Date: August 22, 2016

To: The Regional Chair and Members of Regional Council

From: Leigh Fleury, Legislative Officer

Subject: Regional Council Composition

Corporate
Services –
Legislative
Services

Please be advised that Ontario Regulation 293/16 regarding the change in Regional Council composition has been made.

A Notice of Intention regarding passing a by-law to change the composition of Regional Council will be posted on the Region's website www.durham.ca on August 22, 2016 and in the local newspapers the week of August 29th to September 2nd.

The public meeting to consider the By-law will be held during the regular Regional Council meeting on September 14, 2016.

The Regulation, Notice of Intention and Draft By-law are attached for your reference.

Thank you.

Leigh Fleury
Leigh Fleury, Dipl. M. A.
Legislative Officer/
Legislative Services Division

Attach.

Français

ONTARIO REGULATION 293/16

made under the

MUNICIPAL ACT, 2001

Made: August 11, 2016

Filed: August 15, 2016

Published on e-Laws: August 15, 2016

Printed in *The Ontario Gazette*: September 3, 2016

COUNCIL COMPOSITION - REGIONAL MUNICIPALITY OF DURHAM

Municipality may exercise power

1. The Regional Municipality of Durham may exercise its power under section 218 of the Act to change the composition of its council by,

- (a) increasing the number of members from the Town of Ajax from three to four;
- (b) increasing the number of members from the Town of Whitby from four to five; and
- (c) decreasing the number of members from the City of Oshawa from eight to six.

Commencement

2. **This Regulation comes into force on the day it is filed.**

Made by:

Pris par :

Le ministre des Affaires municipales,

BILL MAURO
Minister of Municipal Affairs

Date made: August 11, 2016

Pris le : 11 août 2016

Français

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Notice of Intention to Pass a By-law to Change the Composition of Regional Council

Take notice that the Council of The Regional Municipality of Durham will consider a by-law at the September 14, 2016 meeting of Regional Council, that if approved, will change the composition of Regional Council.

In accordance with Section 219 of the Municipal Act, Regional Council will hold a public meeting to provide interested parties the opportunity to make comments on the [proposed by-law](#). The public meeting will be held on:

Wednesday, September 14, 2016 at 10:00 AM

Regional Municipality of Durham Headquarters

Council Chambers

605 Rossland Road East

Whitby, Ontario

Comments may also be submitted in writing no later than **Monday, September 12, 2016**, addressed to the Regional Clerk/Director of Legislative Services:

Debi Wilcox
Regional Clerk / Director of Legislative Services
clerks@durham.ca
Regional Municipality of Durham
605 Rossland Road East, PO Box 623
Whitby, Ontario L1N 6A3
Phone Number: 905-668-7711, extension 2100

Dated this 22nd day of August, 2016.

If you require this information in an **accessible format** please contact the Regional Clerk / Director of Legislative Services via email at clerks@durham.ca or by telephone at 905-668-7711, extension 2100.

The proposed by-law is available on the Region's website at www.durham.ca

BY-LAW NUMBER XX-2016
OF
THE REGIONAL MUNICIPALITY OF DURHAM

A By-law to Change the Composition of Regional Council

WHEREAS Section 218 of the Municipal Act provides the authorization to change the composition of Council;

AND WHEREAS Section 218(5) of the Municipal Act further provides that this section does not apply to a regional municipality until the Minister has, by regulation, authorized the regional municipality to exercise any power described in this section;

AND WHEREAS Section 218(7) states that the Minister shall not make a regulation under subsection (6) unless the Minister has received a resolution from the regional municipality requesting the regulation;

AND WHEREAS, Regional Council passed a resolution on March 9, 2016 requesting the Minister of Municipal Affairs to make a regulation authorizing The Regional Municipality of Durham to exercise its powers under Section 218 of the Municipal Act;

AND WHEREAS the Minister has filed Regulation No. 293/16 on August 11, 2016, declaring that Section 218 applies to The Regional Municipality of Durham;

AND WHEREAS notification of the intention of the Council of The Regional Municipality of Durham to consider changes to the composition of Council was given on August 22, 2016 in accordance with Section 219(1) of the Municipal Act;

AND WHEREAS the Council of The Regional Municipality of Durham held a public meeting on Wednesday, September 14, 2016 in accordance with Section 219(1) of the Municipal Act;

NOW THEREFORE, THE COUNCIL OF THE REGIONAL MUNICIPALITY OF DURHAM HEREBY ENACTS THE FOLLOWING:

1. That the composition of Regional Council be retained with the seats distributed as follows:

Ajax – 4 representatives

Brock – 2 representatives

Clarington – 3 representatives

Oshawa – 6 representatives

Pickering – 4 representatives

Scugog – 2 representatives

Uxbridge – 2 representatives

Whitby – 5 representatives.

2. That in accordance with Section 219(2) of the Municipal Act, this by-law shall not come into force and effect until a triple majority has been obtained;
3. That pursuant to Section 219(4) of the Municipal Act, the 2018 Municipal Election and all subsequent elections and/or by-elections, shall be conducted as if this by-law was already in force.

This By-law Read and Passed on the 14th day of September, 2016.

R. Anderson, Regional Chair and CEO

D. Wilcox, Regional Clerk



The Corporation of
The Township of Brock
1 Cameron St. E., P.O. Box 10
Cannington, ON L0E 1E0
705-432-2355

August 12, 2016

Ms. Nicole Wellsbury, Clerk
Township of Scugog
181 Perry St., P.O. Box 780
Port Perry, Ontario
L9L 1A7

Dear Madam:

Re: Ban on Door to Door Sales Activities

Please be advised that the Council of the Township of Brock, at their meeting held on August 8, 2016, adopted a resolution endorsing the resolutions of the Township of Scugog and the City of Markham with respect to a ban on door-to-door sales activities, a copy of which is attached.

Should you have any concerns please do not hesitate to contact the undersigned.

Yours truly,

THE TOWNSHIP OF BROCK

Thomas G. Gettinby, MA, MCIP, RPP, CMO
CAO & Municipal Clerk

TGG:dh

cc: Honourable Kathleen Wynne, Premier of Ontario
Laurie Scott, MPP
All GTA Municipalities

If this information is required in an accessible format,
please contact the Township at 705-432-2355.



1211/16

June 3rd, 2016

The Honourable Kathleen Wynne
Premier of Ontario
Room 281, Main Legislative Building
Queens Park
Toronto, ON M7A 1A1

TOWNSHIP OF BROCK
CLERK'S DEPT
RECEIVED JUN 14 2016

File. <input checked="" type="checkbox"/>	Copies to: <u>Council</u>
Refer to: _____	_____
_____	_____
ACTION TAKEN	Refer to: _____
Resol. No. _____	Council <u>Aug 8</u>
_____	Comm. <u>R&F</u>
_____	Meeting Date: _____
_____	_____

Re: Ban on Door to Door Sales Activities

Dear Premier Wynne;

At the last regular meeting of the General Purpose and Administration Committee held May 30th, 2016, Correspondence (No.196-16) received from the City of Markham regarding the above captioned matter was discussed.

I wish to advise that Council received and endorsed the City of Markham's resolution passed on May 3rd, 2016 regarding a ban on door-to-door sales activities.

Should you require anything further please feel free to contact the undersigned.

Kind regards,

Nicole Wellsbury
Clerk

Encl.

Cc: City of Markham
All GTA Municipalities

Township of Scugog, 181 Perry St., PO Box 780, Port Perry, ON L9L 1A7

Telephone: 905-985-7346 Fax: 905-985-9914

www.scugog.ca

Res 5-10 Co. Aug 8



May 10, 2016

The Honourable Kathleen Wynne
Premier, Province of Ontario
Room 281, Main Legislative Building
Queen's Park
Toronto, On M7A 1A1

RE: BAN ON DOOR-TO-DOOR SALES ACTIVITIES (13.4)

Dear Ms. Wynne:

This will confirm that at a meeting held on May 3, 2016, Council of the City of Markham adopted the following resolution:

"Whereas the Provincial Government implemented the *Stronger Protection for Ontario Consumers Act* in April 2015 to address, among other things, aggressive and misleading door-to-door sales tactics;

Whereas Ontarians over the last twelve months continue to experience unsolicited, aggressive and misleading sales tactics at their door from companies seeking to sell home energy products, despite this provincial legislation;

Whereas the door to door agents acting on behalf of these companies misrepresent their purpose and/or identity, often posing as utility inspectors and government agents needing to gain access to the homes of Ontarians;

Whereas people across Ontario, and in particular Markham residents, have been targeted by these door to door misrepresentations and misleading sales tactics;

Whereas one such company has been recently charged with 142 breaches of the Consumer Protection Act due to this fraudulent and misleading sales conduct, previous attempts by the Province to protect Ontarians have failed;

Whereas the province has implemented a ban on door-to-door sales for electricity and natural gas contracts by passing the *Strengthening Consumer Protection and Electricity System Oversight Act, 2015*;

.....2/

Now therefore be it resolved that Council:

- 1) Urge the Provincial Government to ban all door-to-door sales in the home services sector (more specifically the sale or lease of HVAC equipment, water heaters, water filtration systems and other related home energy products and services by door-to-door sales agents) as soon as possible, and before the spring session of the Ontario legislature concludes;
- 2) Issue an Alert via News Release and other forms of communication to Markham residents to warn them about ongoing door-to-door sales activities, and encourage Markham residents to sign the online petition at Change.org;
- 3) Encourage other GTA municipalities to join with Markham in calling on the province to act;
- 4) That staff be authorized and directed to do all things necessary to give effect to this resolution."

Yours sincerely,

Kimberley Kitteringham
City Clerk

Copy to: The Honourable David Oraziotti, Minister of Government & Consumer Services
GTA Municipalities



TOWN OF LAKESHORE

419 Notre Dame St.
Belle River, ON N0R 1A0

July 12, 2016

Via Email

To: All Municipalities in the Province of Ontario

RE: SUPPORT OF RESOLUTION – DEBT INCURRED FROM THE 2015 PAN AM AND PARAPAN AM GAMES

At their meeting of June 14, 2016 the Council of the Town of Lakeshore duly passed the following resolution.

That:

A letter requesting support be forwarded to all Ontario municipalities to suggest that the \$342 million additional costs incurred for the Pan Am and Parapan Am Games should be funded by the City of Toronto.

Motion Carried Unanimously

Should you require any further information regarding the above, please contact the undersigned.

Yours truly,

Mary Masse
Clerk

/cl

C.S. - LEGISLATIVE SERVICES

Original
To: CIP
Copy
To:
C.C. S.C.C. File
Take Appr. Action

CIP 6.1



THE CORPORATION OF THE TOWNSHIP OF CARLOW/MAYO

3987 Boulter Road, General Delivery
Boulter, Ontario KOL 1G0
Tel: (613) 332-1760 Fax: (613) 332-2175
Monday to Thursday 9:00 a.m. to 5:00 p.m.

C.S. - LEGISLATIVE SERVICES

Arlene Cox – Clerk-Administrator/Deputy Treasurer
Email – clerk@carlowmayo.ca

Jenny Snider – Treasurer /Deputy Clerk
Email – treasurer@carlowmayo.ca

Ed Whitmore – Chief Building Official
Direct Line – (613) 332-8207
Email – cbo@carlowmayo.ca

Original	Ed Whitmore – Chief Building Official
To: CIP	Direct Line – (613) 332-8207
Copy	Email – cbo@carlowmayo.ca
To:	
C.C. S.C.C. File	
Take Appr. Action	

2016 08 17 P=4102

2016 08 17

The Honourable Steven Del Duca
Minister of Transportation
Unit 3 5100 Rutherford Road
Woodbridge, Ontario
L4H 2J2

Dear Minister Del Duca:

I am writing today to urgently request your support regarding Bill 171, Highway Traffic Amendment Act (Waste Collection Vehicles and Snow Plows), 2016.

The Council of the Township of Carlow/Mayo considers this Bill to be an important initiative that will save lives and ensure that workers whose jobs take place in roadways are made safer.

The following quotation from the Milestones Magazine highlights the concerns in our municipality:

“For many of these workers, their workplace is a vehicle and the edge of the road where there is increased risk from careless and distracted drivers and rear end collisions. The increased risk, resultant injuries and fatalities that are associated with this kind of work are a problem across North America. This Bill would bring Ontario in line with other jurisdictions that have already protected similar workers.” OGRA MILESTONES Spring/Summer 2016

We strongly agree with the above quoted statement as our operators have been involved in motor vehicle accidents due to the inattention and distraction of the public.

Our operators should be treated the same as the O.P.P., EMS and Fire because we also provide essential service to the public.

Yours truly,

Bonnie Adams
Reeve of the Township of Carlow/Mayo

Copy – All Ontario Municipalities



Marie Alphonso

From: Canadian Council for Public-Private Partnerships <partners@pppcouncil.ca>
Sent: August-23-16 2:00 PM
To: Clerks
Subject: Two Upcoming CCPPP Conferences | Deux prochaines conférences du CCPPP

C.S. - LEGISLATIVE SERVICES

Problem viewing this email? See the [online version](#)

Original
To: CIP
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To:
CC: B.C.O. File
Take App. Action

Register Now for Two Upcoming Conferences: P3 2016 & P3 Fundamentals

CCPPP is privileged to count Canada's key influencers and industry leaders among our membership. That's why we're able to offer you the best content and programming at our various events across the country to support and promote modern and innovative approaches to infrastructure development and service delivery through public-private partnerships.

If you've joined us at past events you know why our national conference is recognized as the premiere P3 event world-wide. If you haven't had the chance to experience our conference then 2016 is the year to do it.

The only thing that comes close to rivaling our high performance programming featuring international thought leaders and P3 influencers is the depth of the networking opportunities you and your team will enjoy during your two days in Toronto. There are some 1,200 public and private sector leaders who attend the conference.

You can register now for the **24th Annual CCPPP National Conference – "Innovating Our Future"**.

REGISTER FOR P3 2016



P3 FUNDAMENTALS

A One-Day Conference on the Basics of Public-Private Partnerships
November 14, 2016 | Sheraton Centre Toronto Hotel | Toronto, Canada

This year we have an added offering that runs concurrently with our national conference.

CCPPP is presenting **"P3 Fundamentals – A One Day Conference on the Basics of Public-Private Partnerships"**. It will be held concurrently at the Sheraton Centre on Monday, November 14, 2016 in Toronto.

This is a terrific development opportunity for those who are new to or less experienced in the P3 space. The content will include interactive sessions and presentations on risk transfer, value for money, the role of the procurement agencies, and we'll walk through two P3 case studies.

These are the basics that will help inform our next generation of P3 leaders. Forward to a colleague who would benefit from this introduction to P3s.

[REGISTER FOR P3 FUNDAMENTALS](#)

Thanks to you and members like you, CCPPP is stronger than ever as we look forward to a nation-wide resurgence in infrastructure investments from all levels of government.

We appreciate your engagement and support.

The Canadian Council for Public-Private Partnerships

55 University Avenue, Suite 608
Toronto, Ontario, M5J 2H7 Canada
Tel: +1.416.861.0500

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La 24^{ème} conférence annuelle du CCPPP sur les partenariats public-privé

INNOVER POUR L'AVENIR

les 14 et 15 novembre 2016

Hôtel Centre Sheraton Toronto | Toronto, Canada

INSCRIVEZ-VOUS

À PROPOS DE LA CONFÉRENCE

COMMANDITE

Inscrivez-vous dès maintenant à nos deux prochaines conférences : « P3 2016 » et « P3 : Principes fondamentaux »

Le CCPPP a le privilège de compter parmi ses membres des chefs de file industriels et des personnes d'influence qui revêtent une importance essentielle au Canada. C'est la raison pour laquelle nous sommes en mesure de vous offrir le meilleur contenu et les meilleurs programmes dans le cadre des divers événements que nous organisons à travers le pays pour soutenir et promouvoir des approches modernes et novatrices en matière de développement des infrastructures et de prestation de services par le biais des partenariats public-privé.

Si vous avez déjà participé à certains de nos événements, vous savez pourquoi notre conférence nationale est considérée comme incontournable à l'échelle internationale en matière de P3. Si vous n'avez pas encore eu la chance d'assister à l'une de nos conférences, voici l'occasion de le faire.

Les seuls éléments qui soient presque en mesure de rivaliser avec nos programmes de haute performance mettant en avant des chefs de file internationaux et des personnes d'influence en matière de P3 sont les occasions de réseautage exceptionnelles dont vous et votre équipe pourrez profiter pendant vos deux journées à Toronto. Quelque 1 200 chefs de file des secteurs public et privé participeront en effet à la conférence.

Vous pouvez vous inscrire dès à présent à **la 24^e Conférence nationale annuelle du CCPPP — « Innover pour l'avenir »**.

INSCRIVEZ-VOUS À P3 2016



P3 PRINCIPES FONDAMENTAUX
Conférence d'une journée sur les principes de base des partenariats public-privé
14 novembre 2016 | Hôtel Centre Sheraton Toronto | Toronto, Canada

Nous organisons cette année un autre événement, parallèlement à notre conférence nationale.

Le CCPPP présente « **P3 : Principes fondamentaux — une conférence d'une journée sur les bases des partenariats public-privé** ». Elle se tiendra au Sheraton Centre le lundi 14 novembre 2016, à Toronto.

C'est une occasion de perfectionnement exceptionnelle pour celles et ceux qui découvrent le monde des P3 ou qui possèdent peu d'expérience. Nous allons tenir des séances interactives et des présentations sur le transfert de risques,

l'optimisation des ressources et le rôle des agences d'approvisionnement et effectuer des études de cas de deux projets de P3.

Les acteurs de l'industrie y apprendront les bases qui feront d'eux la prochaine génération de chefs de file en matière de P3. Nous vous invitons à transmettre cette offre à tout collègue qui pourrait profiter de cette introduction aux P3.

**INSCRIVEZ-VOUS À LA CONFÉRENCE
« P3 : PRINCIPES FONDAMENTAUX »**

Grâce à vous et aux membres comme vous, le CCPPP est plus fort que jamais. Nous avons hâte d'assister à un renouveau des investissements en infrastructure de la part de tous les paliers de gouvernement, partout au pays.

Nous vous remercions pour votre soutien.

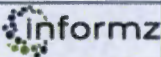
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55, avenue University, Bureau 608
Toronto, Ontario, M5J 2H7 Canada
Tel: +1.416.861.0500

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